

Sustainability Transformation

for SMES across Asia



Urgent Need to Address Climate Change



National Environment Agency - Carbon Tax



Ministry of Sustainability and the Environment

— SINGAPORE —





Electrical and Electronic Waste:

Extended Producer Responsibility



Packaging Waste:

Mandatory Packaging Reporting Framework



Food Waste:

Segregation for Treatment







Urgent Need to Address Climate Change

Mandatory climate-related reporting requirements

- SGX-Listed Firms 2025 onwards
- Non-Listed Firms 2027 onwards



Budget 2024 Announcement:

DPM Lawrence Wong - Emphasising that firms can gain competitve edge by embracing sustainability.



Sustainability Transformation

Helping SMEs Overcome Challenges Such As...

- Limited Resources
- ① Time Constraints

Lack Expertise

Unwillingness

! High Costs

Priorities Imbalance





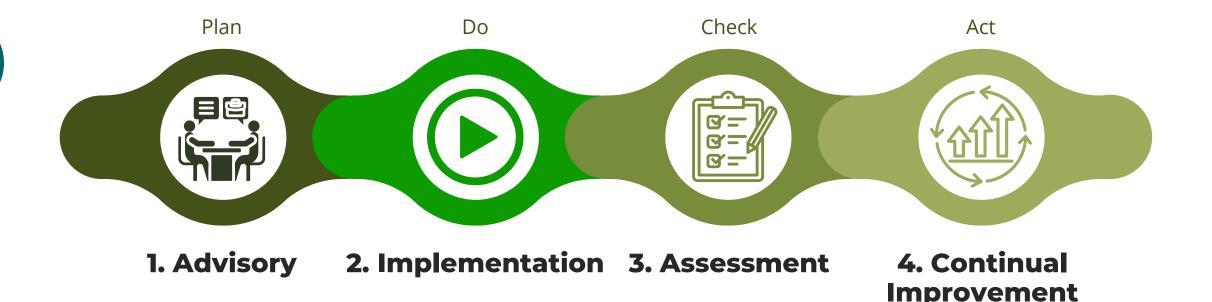


Chief Sustainability Officer-as-a-Service (CSOaaS) Programme



Chief Sustainability Officer-as-a-Service (CSOaaS)

How and Why?



Guide companies

on their sustainability transformation.

May be lacking the resources and expertise to develop comprehensive sustainability strategies.

To keep up with requirements, gain market access, and uphold stakeholders' expectations.

To establish a

competitive

advantage and

futureproofing your

business.



Chief Sustainability Officer-as-a-Service (CSOaaS)

Value Propositions



Future-proof Business

 Meet regulatory/customer requirements, consumer demand and investor pressure



Meet Triple Bottom Line

- Profit (Economic)
- People (Social)
- Planet (Environment)



Foster Innovation

- New green products and services
- New market and customers







CSOaaS Journey



CSOaaS Journey

- Promote the understanding and uptake of sustainable practices via workshops and webinars.
- Train SMEs with environmental sustainability concepts.

BASELINE

Establish current gaps through sustainability toolkit assessment.

• 1st GHG data capture (Supported by Gprnt.ai). Focus on areas of sustainability improvements with biggest financial and strategic impacts.

PRIORITISE

ROADMAP

AWARENESS & TRAINING







Appointed Sustainability Consultants will guide companies in crafting decarbonization strategies.

SMEs will be awarded the G.E.M. Mark (Bronze) after completing steps 1 to 4 (Valid for 2 years).







Silver



GREEN EXCELLENCE FOR MANUFACTURING (G.E.M) MARK

Companies will be assessed and apply or upgrade to G.E.M Mark (Silver or Gold) based on their sustainability maturity level.

MONITORING & REPORTING

- Independent assessment
- Continual improvement

IMPLEMENTATION

- Leverage on eco-system of partners to implement sustainable practices / solutions.
- 2nd GHG data capture (Supported by Gprnt.ai).







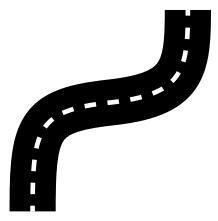
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Scope



2

Checklist



Prioritisation & Roadmap





Assessment Report









APAC Green Alliance



SMF is one of the founding members of APAC-GA, alongside the **Singapore Business Federation** (SBF), the **Institute of Singapore Chartered Accountants** (ISCA), the **Confederation of Asia-Pacific Chambers of Commerce and Industry** (CACCI), and the **China Council for Promotion of International Trade** (CCPIT).

Tapping on CACCI's current membership spanning 26 countries.



APAC Green Alliance

TAC Partners













Knowledge Partners











Singapore Manufacturing Federation

Championing Manufacturing - A Partner in Nation Building

Since 1932



www.smfederation.org.sg



www.facebook.com/smfederation



contact@smfederation.org.sg







GEM Assessment Scope

3 Dimensions, 9 Domains

Stakeholder

Engagement

Future GEM Scopes Add 2 Dimensions, 8 Domains

Building Blocks

Dimensions

Domains

8	Green Organisation		Green Business			
	Talent Readiness Management	Structure & Management	Operations Management	Supply Network Management	Product Life Cycle Management	
	Leadership	Strategy & Governance	Carbon	Carbon	Carbon	
	Competency	Policy & Compliance	Energy	Energy	Energy	
	Workforce	Policy & Compliance	Water	Water	Water	

Material

Focus on Green Organisation

Learning &

Development

Focus on <u>Green Business</u>
 3 Dimensions, 9 Domains

Material

Material

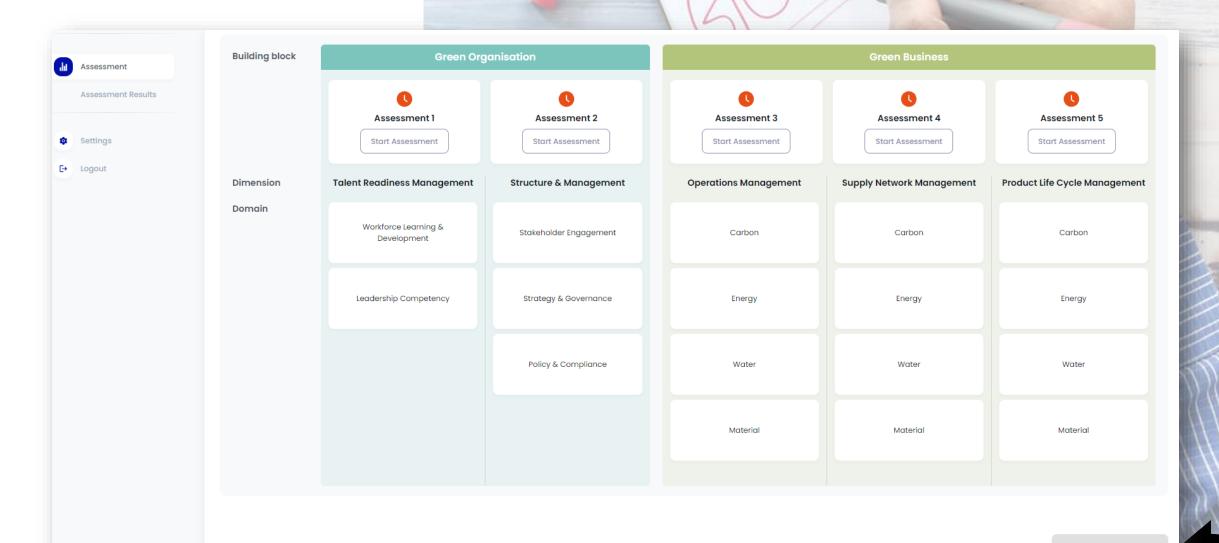


Assessment Based on Key Dimensions / Domains

- Talent Readiness Management
 - Leadership Development
 - Workforce Learning &
 Development
- Structure & Management
 - Strategy & Governance
 - Policy & Compliance
 - Stakeholder Engagement
- Operations Management
 - Carbon, Energy, Water,
 Materials

ESG Data Capture (Current)

Scope 1 and 2 Emission



Assessment Criteria





Scoring Based on Maturity Level 0-5

Sub	
Domain	

Initial Level 0

Rudimentary

Elementary Level 2

Intermediate Level 3

Outstanding Level 4

Visionary Level 5

Employee Engagement

Leadership does not communicate environmental data and goals to emplolges.

Employees are aware of sustainability and environmental mission and goals from leadership. Formal channels are established for communication and information sharing across internal teams.

Level 1

There is a practice of middle management working with upper management on project and tasks. Formal channels are established to allow teams to work together on discrete/one-off tasks and projects.

Teams are empowered by the organisation to make adjustments that will facilitate cooperation on discrete tasks and projects.

Leadership builds a reward system to incentivize business unit and employee engagement and ideas in environmental sustainability. Business units are empowered by the organization to share resources on both discrete and longer-term tasks and projects.

Leadership develops environmental goals and missions and works with business units to gain buy-in and feedback. Formal channels are established to enable dynamically- forming teams to work on crossfunctional projects with shared goals, resources and KPIs.

Employee Engagement

No communication about sustainability The sustainability vision of the organisation is communicated.

Environmental sustainability performance of the organisation is communicated.

Commitments and targets for environmental sustainability of the organisation are regularly communicated.

Best practices implemented and collaboration opportunities of the organisation to achieve environmental sustainability are communicated.

Industry-leading innovative practices and successful collaboration projects to achieve environmental sustainability are communicated.

Gap Assessment



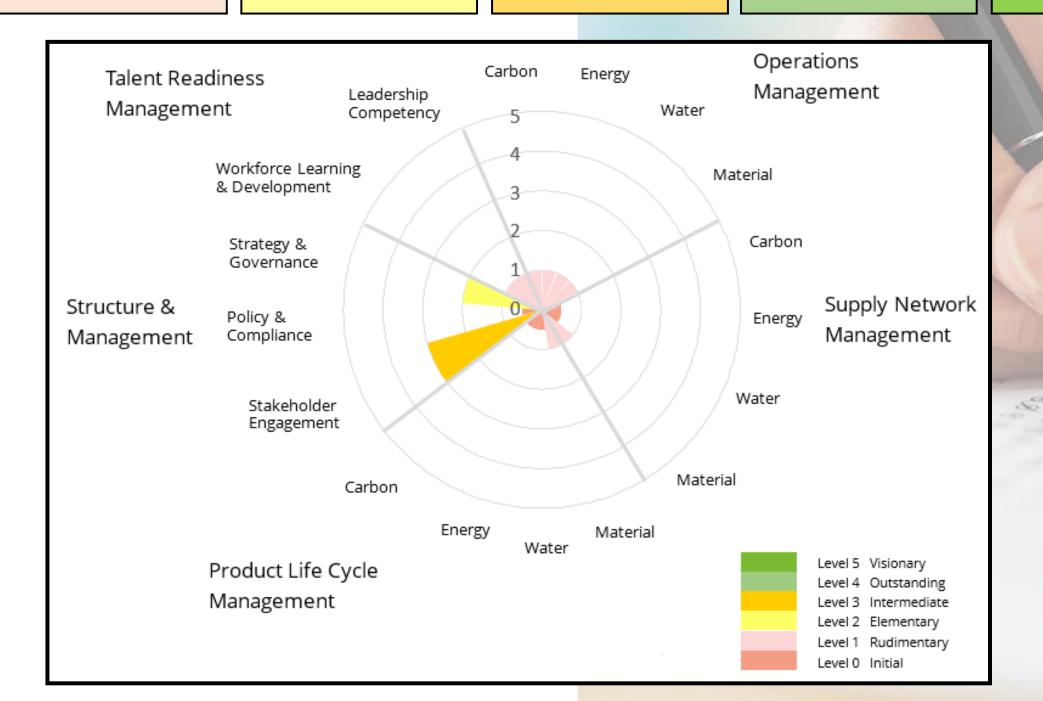


Scoring Based on Maturity Level 0-5

Initial Level 0 Rudimentary Level 1 Elementary Level 2 Intermediate Level 3

Outstanding Level 4

Visionary Level 5





Prioritisation & Roadmap



Prioritisation

 Based on cost profiles, value creation and planning horizons

Roadmap

- 3 to 6 Months: Implementing low-hanging fruits such as changing existing practices and processes
- 12 Months: Invest in energy efficiency solutions/ devices, etc.

ESG Data Capture

• Scope 1 & 2 Emission

								1
rainstorm					Roadmap			
Prioritised Domains	Current Assessment Level	Qualitative Target Level	Quantitative Target Level (to be provided by facilitator for prioritised operation domain only)	Improvement Ideas (to be provided by participants)	Impact	Cost (SGD)	Duration (months)	Suggested sequence of even
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